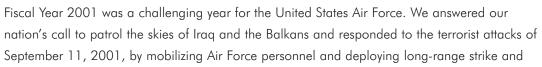


SECRETARY OF THE AIR FORCE WASHINGTON

February 2002

Message from the Secretary of the Air Force





humanitarian missions in Afghanistan while defending our homeland. In addition to meeting these operational requirements, we continued our commitment to recruit, retain, and develop highly skilled people and accelerated our transformation into a global reconnaissance and strike force for the 21st century. The Air Force worked hard to make critical investments to improve the capability of our current aging weapon systems, and, at the same time, bring new capabilities to the joint warfighting effort.

Meeting these many challenges required exceptional management and judicious execution of resources. In FY01, the Air Force budget was roughly \$93 billion. Consistent with the requirements of the Chief Financial Officers Act, this statement documents the expenditures devoted to our General Funds and Working Capital Fund activities. The statement also briefly reviews selected performance measures established as part of the Government Performance and Results Act.

We made effective use of our budget dollars by remaining a leader in financial reform. In FY01 we made strides in achieving auditable and reliable financial statements. Significant actions have been taken to improve the controls in key feeder systems and in the recording and reviewing of obligations. Additionally, we maintained our commitment to train our financial management workforce to meet the increasing demands to provide decision support analysis and improved financial information to the warfighter.

The Air Force is committed to providing the most capable air and space force to the joint warfighting commanders and meeting the national security challenges of the 21st century. We will continue our faithful stewardship of funds to ensure our dominance as the world's leader in air and space power.

Zahe